



Sacramento County Health Authority Commission

January 24, 2023

The Honorable Board of Supervisors
County of Sacramento
700 H Street, Suite 1450
Sacramento, CA 95814

Honorable Board Members:

I am honored to provide the Sacramento County Board of Supervisors with the second annual update of the activities of the Sacramento County Health Authority (SCHA). On December 8, 2020, the Sacramento County Board of Supervisors introduced an ordinance to add Title 2 of the Sacramento County Code establishing the Sacramento County Health Authority (SCHA) to expand the County's oversight over the quality, cost and access to Medi-Cal services provided by Managed Care Plans (MCPs) operating in the County. On December 15, 2020, the Board approved the ordinance.

In 2022, the SCHA played an important role in comprehensively reviewing and vetting health plans intending to contract as Medi-Cal managed care plans in the County. Based on this work, the SCHA recommended three Managed Care Plans to the Board of Supervisors to receive Letters of Support for their submission to the State of California Department of Health Care Services (DHCS) for Managed Care Procurement.

Following this, the Commission focused on developing its first Strategic Plan, with support from Bobbie Wunsch and Pacific Health Consultants.

Appendix A provides more detail of our actions, and the Strategic Plan is included as Appendix B.

As we look forward, the SCHA will focus attention on key issues such as:

- Implementing the first year of our strategic plan and priorities;
- Overseeing the care and services provided to our Medi-Cal beneficiaries and seeking operational improvements in care delivery; and
- Overseeing the implementation of California Advancing and Innovating Medi-Cal (CalAIM), the State of California's ambitious and far-reaching reimagining of care for Medi-Cal beneficiaries statewide.
- Overseeing MCP operational readiness activities, including expanding their provider networks to ensure network adequacy, to prepare for implementation in 2024. The Health Authority, in partnership with the Sacramento County Department of Health Services (DHS), looks forward to collaborating closely with MCPs on oversight and monitoring activities, collecting beneficiary input,



Sacramento County Health Authority Commission

and helping to ensure smooth and successful beneficiary transitions and implementation of health delivery system initiatives such as CalAIM.

Thank you for your support and the opportunity to serve over 500,000 Sacramento County residents through the important work of this Commission.

Sincerely,

A handwritten signature in black ink that reads "Chet Hewitt". The signature is written in a cursive style with a large, prominent initial "C".

Chet Hewitt
Sacramento County Health Authority Commission Chair

cc: Timothy Lutz, Director, Sacramento County Department of Health Services



Sacramento County Health Authority Commission

Appendix A

During this year, much of the attention of the Commission was focused on developing the Strategic Plan and planning for the first year of its implementation. To this end, key milestones met by the Commission include:

- **January 2022:** The Commission submitted its annual budget request to DHS and initiated planning for its 2022 goals.
- **February 2022:** The SCHA Commission reviewed the work of the Ad Hoc Committee regarding the ranking of Managed Care Plans and their aggregate scores, and held the first Strategic Planning discussion with Bobbie Wunsch, Founder and Partner, Pacific Health Consulting Group.
- **March 2022:** After the initial Strategic Planning discussion with Pacific Health Consulting Group, the Commission began to draft the Strategic Plan. The Commission also re-appointed its Vice-Chair, Eddie Kirby.
- **April 2022:** The Commission reviewed the first draft of the Strategic Plan and held a special meeting with a presentation by Pacific Health Consulting Group on new DHCS requirements.
- **May 2022:** Pacific Health Consulting Group led a presentation and discussion with the Commission about the State's MCP procurement process and the evaluation of MCPs.
- **June 2022:** The Commission held a special meeting with a presentation by Pacific Health Consulting Group to learn about the work, successes, and challenges of Health Authority Commissions across California, and discussed Strategic Planning. The Commission held a general meeting to vote on the Commission's budget and further draft the Strategic Plan Outcomes and Mission Statement.
- **July 2022:** The Commission began to revise the five strategic priority areas in the Strategic Plan. Each priority area was revised with input from Commissioners and feedback from members of the public.
- **August 2022:** Commission members and interested members of the public were provided a copy of the Strategic Plan to review and provide feedback.
- **September 2022:** Commission members and members of the public provided feedback that was reviewed and incorporated into the final draft of the Strategic Plan as appropriate.
- **October 2022:** The Commission approved its 3-year Strategic Plan. The Commission also announced initiation of the re-appointment process for seats that are approaching the two-year term in 2024. Emails were sent out to nominating bodies to request their nominations per the Ordinance establishing the Health Authority Commission.



Sacramento County Health Authority Commission

- **November 2022:** The Consumer Protection Committee and Quality Improvement/Quality Assurance Committee developed the implementation plans for the first year of the Strategic Plan.
- **December 2022:** Each Committee presented their recommendations to the Commission. The Commission voted on the approval of the first-year implementation plan.

Looking ahead, in 2023, the Commission will start to implement the Strategic Plan first-year priorities, including building out its process for MCP oversight and monitoring, working with the County to collect beneficiary input, help ensure successful implementation of CalAIM, and support health care delivery system transformation. The Commission will submit nominations to the Board of Supervisors to re-appoint members per the Ordinance establishing the Health Authority. The SCHA Commission also anticipates developing its year two implementation plan towards the end of 2023.