

January 27, 2026

The Honorable Board of Supervisors County of Sacramento 700 H Street, Suite 1450 Sacramento, CA 95814

Honorable Board Members:

I am honored to provide the Sacramento County Board of Supervisors with the fourth annual update on the activities of the Sacramento County Health Authority (SCHA). On December 8, 2020, the Sacramento County Board of Supervisors introduced an ordinance to add Title 2 of the Sacramento County Code establishing the SCHA to expand the County's oversight over the quality, cost, and access to Medi-Cal services provided by Managed Care Plans (MCPs) operating in the County. On December 15, 2020, the Board approved the ordinance.

In 2025, the SCHA focused on strengthening its governance and administration; working with a consultant, NORC, to implement the SCHA's strategic plan and begin the robust quantitative data analysis to understand MCP performance in Sacramento County. Consultant Sellers Dorsey kept the SCHA informed about federal and state Medi-Cal budgets and policies, and the Commission provided feedback to inform the County's response to these changes and its Medically Indigent Services Program. The Commission also continued to monitor the implementation of CalAIM (California Advancing and Innovating Medi-Cal) and help ensure that MCPs address persistent challenges raised by providers. Appendix A provides more detail of our actions.

As we look forward, the SCHA will focus attention on key areas of work such as:

- Updating our strategic plan and priorities to respond to federal and state Medi-Cal changes;
- Supporting efforts to ensure continuity of coverage for Medi-Cal beneficiaries;
- Collaborating closely with NORC and MCPs on comprehensive data analysis, identifying key areas and strategies to help drive improvements, including access to specialty care, and monitoring efforts to improve performance, in alignment with relevant state and local efforts;
- Collecting qualitative data, including beneficiary and provider input, to supplement quantitative data and inform the development of targeted improvement strategies; and



• Helping to ensure smooth and successful implementation of health delivery system initiatives such as CalAIM.

We appreciate the continued support of the Board of Supervisors and the opportunity to serve over 500,000 Sacramento County residents through the important work of this Commission.

Sincerely,

Eddie Kirby Sacramento County Health Authority Commission Acting Chair

cc: Timothy Lutz, Director, Sacramento County Department of Health Services



Appendix A

Summary of 2025 Commission Activities and Milestones

Quarter 1: January - March

- Sellers Dorsey provided a presentation of MCP quality data and policy updates and addressed topics including Managed Care Organization (MCO) provider tax, transitional rent, Enhanced Care Management (ECM) and Community Supports (CS), and network adequacy certification.
- The Commission reviewed the 2024 SCHA Commissioner Satisfaction Survey results and identified improvements to meeting structure and communication, which were subsequently implemented.
- The Consumer Protection Committee (CPC) successfully recruited and nominated a Medi-Cal member for an open Medi-Cal beneficiary seat.
- CalAIM providers discussed implementation challenges and potential solutions with the Consumer Protection Committee.

Quarter 2: April – June

- The Commission adopted revised bylaws and commissioner expectations to reflect updated governance practices and increase accountability within the Commission.
- Sellers Dorsey presented federal and state Medi-Cal budget updates and the Commission discussed implications of these updates.
- The QIQA Committee worked with NORC to begin planning for MCP data, including confirming guiding principles, goals, data availability, and approach to measure selection.
- The Consumer Protection Committee continued to discuss CalAIM successes, challenges, and ideas with CalAIM providers, and Managed Care Plans discussed their plans to address the challenges presented by providers.

Quarter 3: July - September

- A comprehensive new member orientation was held in August, including presentations on SCHA history, CalAIM, and MCP responsibilities.
- Sellers Dorsey presented federal and state Medi-Cal budget updates and the Department of Health Care Services (DCHS)' CalAIM Concept Paper outlining the state's vision for renewing key Medi-Cal waiver initiatives from 2027-2031. The Commission discussed implications of these updates.
- The CPC Committee received a presentation from the Department of Human Assistance on upcoming changes to Medicaid and Medi-Cal, particularly affecting undocumented populations and eligibility processes, and discussed strategies to respond to the upcoming changes. They also initiated a review of the Chair selection process and developed a protocol and interview questions for Chair candidates.



• NORC presented and discussed the following topics with the QIQA Committee: publicly available MCP data, the selection of comparator counties for Sacramento County, and the selection of critical domains and measures.

Quarter 4: October – December

- The Commission approved the Chair recommendation process developed by the CPC.
- The SCHA provided feedback to inform the County's response to federal and state Medi-Cal changes and its Medically Indigent Services Program.
- The CPC met with the Department of Human Assistance and MCPs to understand changes to Medi-Cal, and began to develop materials to educate Medi-Cal members about upcoming changes. They also continued to discuss persistent CalAIM challenges with providers, and strategized on how to address them with MCPs.
- The QIQA developed a draft MCP data request, and agreed to revise it to address measuring access to specialty care.